

UTILIZATION MANAGEMENT

What the CPMT and the FAPT need to know

WHAT IS UTILIZATION MANAGEMENT?

- The collecting and analyzing of the aggregate data for all the youth served through CSA in the locality.
- The trends (i.e. decreasing length of stay) and/or gaps in services can be determined by looking at this data
- That information can be used to make policy or suggest services or programs needed to better serve the CSA youth in the community.

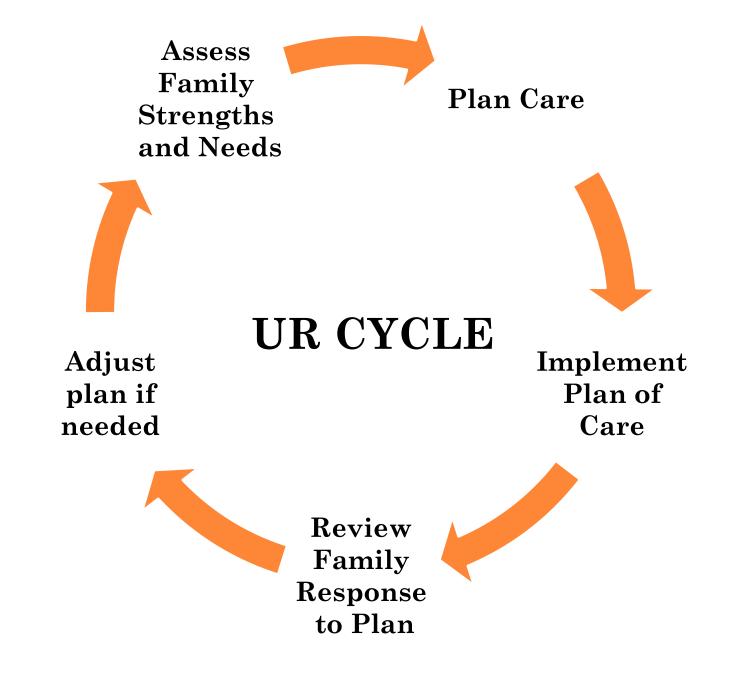
WHAT IS UTILIZATION REVIEW?

For individual Child specific reviews it is:

- The process of evaluating the necessity, appropriateness and efficiency of services against established guidelines and criteria.
- UR usually includes recommendations that may include new actions or decisions based on the overall analysis.

WHAT UR IS NOT:

- •A means of cutting necessary services
- •A series of meaningless paper exercises that do not improve care
- •Someone who doesn't know the youth second guessing the case manager



WHY IS UR IMPORTANT?

•UR is focused on assessing the plan of care and the outcomes which is not the primary responsibility of a case manager who is more focused on the direct services to the family.

WHAT ARE THE UR OPTIONS AVAILABLE TO A LOCALITY?

- Each CPMT is responsible for developing and assuring the implementation of a Utilization Management plan.
- •UR may be charged to CSA pool funds for eligible youth on an individual basis as long as there is documentation that the UR activities are more than would be expected from the case manager.

WHO CAN DO UR?

UR/UM provides another perspective on the situation.

UR can be done and documented by:

- •FAPT,
- •UR specialist,
- •CSA coordinator,
- •Anyone else designated by the policies of the CPMT. While the case manager can do UR, a second set of eyes and ideas may prove to be a better option if possible for your locality.

What are Some Things to Include in A Utilization Review for an Individual FAMILY?

- Does the plan incorporate the strengths and the needs of the youth and family? The CANs is an ideal tool to make sure you have addressed them!
- Does the current CANS reflect the clinical presentation?
- What has been tried before? Was it successful?
- Is the service an appropriate match to the strengths and needs of the family?
- Was it actually delivered? How well was it delivered? (How will you know?)
- Is the youth progressing towards the goals set by the family and FAPT?
- What changes need to be made to the plan?
- What is the transition or discharge plan?
- Is there a service missing in your locality that could have improved the care? Brought them home faster?

Gloucester FAPT Utilization Review

Case Name: Date of Last Review:			Date of Initial Referral: Date of Current Review:					
Referring Agency: DSS	☐ CSB	☐ CSU	☐ G(CPS				
Case Manager: Email:	nger: Phone Number:							
Foster Care Foster Care	Prevention II	EP/Special I	Education	CHINS	Non-Mandated			
Name of Child	DOB	Sex	Sex Social Sec		Race			
		Female			Caucasian			
Current Caregiver/Placement	of Child *Note relation	onship to chil	d if not bio	ological parent.				
Address		T-1	_					
Address		Telephone						
School	Grade	Special Ed		Classification				
			Yes					
V-E Eligible: Yes List the current diagnoses:	No Pe	nding 🔲	Not applic	cable				
Axis I								
Axis II								
Axis III								
Axis IV								
Axis V								
List the current medications:								
Medication	Dosage a	Dosage and Frequency			Treating what Condition			

HOME-BASED UR REPORT

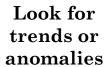
Purpose/type of home-based service (check all that apply):
☐ Family preservation (e.g., reunification, supervised home visits, parent training)
☐ Behavior Management/Consultation (e.g. ABA)
☐ Intensive Home-based Services (e.g., treatment of youth for emotional/behavioral problems)
☐ Community-based supports (e.g., mentoring, in-home respite, supervision)
Based on the provider reports, changes in CANS scores and other sources
of information, have the home-based services been effective?
Have the goals and objectives for continued home-based services been clearly
identified? Is it likely that additional home-based services will achieve the
expected outcomes?
Is a transition plan included in the IFSP/ agency service plan?
Have community-based resources/services and natural supports been identified to
assist the youth and family in transitioning out of purchased services?
Additional comments or recommendations
Sources of information:

RESIDENTIAL – GROUP HOME UR REPORT

Service Type:	\square RTC	☐ Group Home <u>Type of UR:</u> ☐ Initial ☐ Request for Exten	sion
The youth meets the c	riteria for ar	n RTC/GH level of care based on identified needs, risk	
behaviors, and curren	t functioning	g.	
☐ Yes ☐ No ☐ Cannot a	assess \square Not ε	applicable	
Youth and caregiver s	trengths, ava	ailable community resources, and prior/current lesser	
restrictive interventio	ns have beer	n considered before determining the need for an RTC/G	H
level of care.			
☐ Yes ☐ No ☐ Cannot a	assess \square Not ε	applicable	
The treatment plan de	veloped in c	collaboration with the youth/family, case manager, CST	
members, and private	provider is a	comprehensive and adequately addresses the identified	
needs, risk behaviors,	and function	ning of the youth and his/her family.	
☐ Yes ☐ No ☐ Cannot a	assess 🛭 Not a	applicable	
The IFSP and/or agend	cy service pla	an includes services that are necessary for the youth to	
successfully step-down	n to the comr	munity to return to a family setting in a timely manner.	
☐ Yes ☐ No ☐ Cannot a	assess \square Not ε	applicable	
The treatment plan pr	ovides clear	discharge criteria and a realistic discharge date.	
☐ Yes ☐ No ☐ Cannot a	assess \square Not ε	applicable	
Other IIR recommends	ations or con	mments for the FAPT:	

UM CYCLE

Assess aggregate information



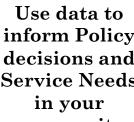


UM Cycle

Make appropriate changes to policies or practices









WHAT KINDS OF THINGS CAN BE INCLUDED IN UTILIZATION MANAGEMENT?

- •What are the needs of the youth and families seeking services?
- •What do the cluster of needs on the CANS look like for your youth in:
 - •Group homes
 - •Residential
 - •Intensive in-home
 - •Any other service you identify in your locality that you would like to study.
- •What services are being used?
- •Which services or service providers are working best?
- •Which services or service providers are not working as well?
- •How long are children receiving higher levels of service?
- •Are the children improving at the higher levels of service?

Your UM process should be directly informing your critical gaps survey and service needs of your locality.

UM REPORTS CAN INCLUDE MANY DATA POINTS

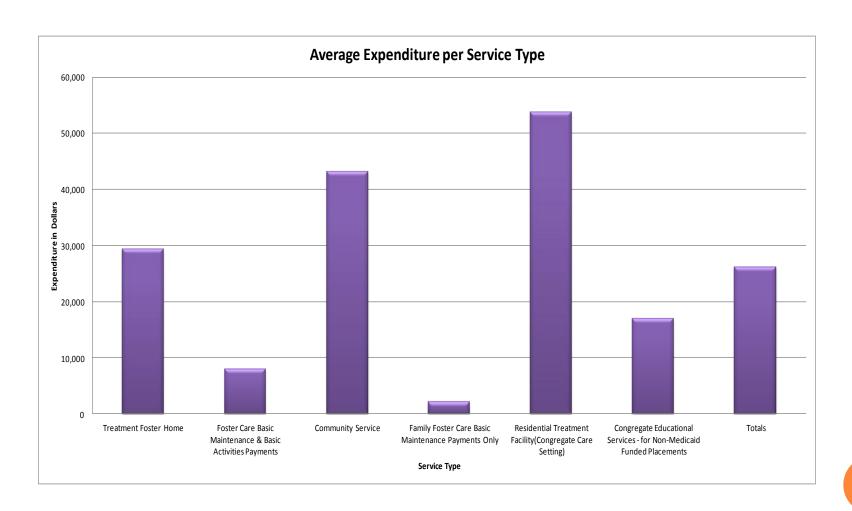
- Average cost per service
- Services per family
- Demographic Information
- Mandate types
- Service types used

As just a few suggestions of places to start.

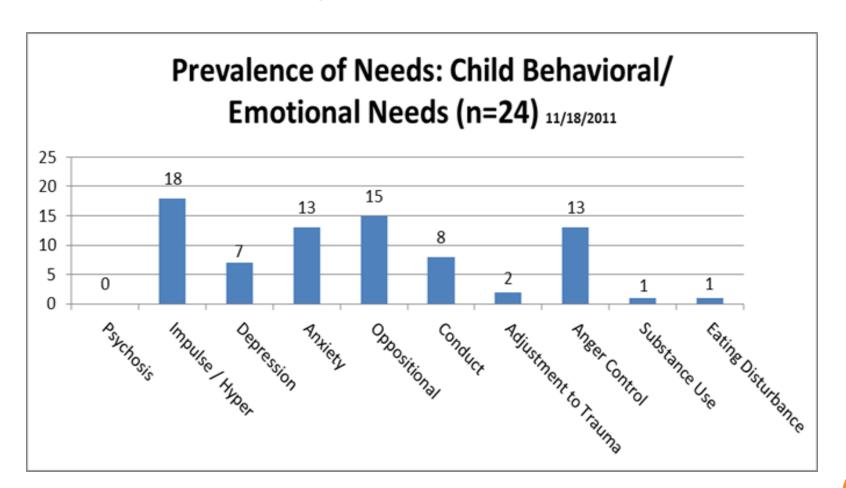
CHART EXAMPLE FROM STATEWIDE STATISTICS PAGE

	Child	Service	Actual FY12	Projected	Projected	Avg	Avg
	Count	Count	Expenditures	Addl. FY12	Total FY12	Expenditures	Expenditures
Service/Placement Type			YTD	Expenditures	Expenditures	/Child	/Service
Treatment Foster Home	4	11	167,664	153,968	321,632	80,408	29,240
Foster Care Basic Maintenance & Basic							
Activities Payments	6	6	30,867	16,179	47,046	7,841	7,841
Community Service	6	6	72,472	186,144	258,616	43,103	43,103
Family Foster Care Basic Maintenance Payments							
Only	3	3	5,798	378	6,176	2,059	2,059
Residential Treatment Facility(Congregate Care							
Setting)	2	2	107,405	0	107,405	53,703	53,703
Congregate Educational Services - for Non- Medicaid Funded							
Placements	1	1	0	16,880	16,880	16,880	16,880
Totals	17	29	384,206	373,549	757,755	44,574	26,130

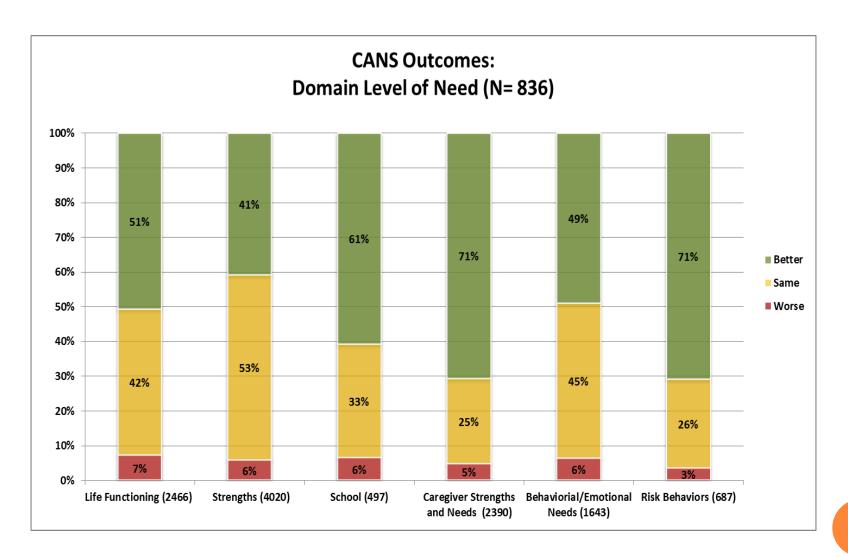
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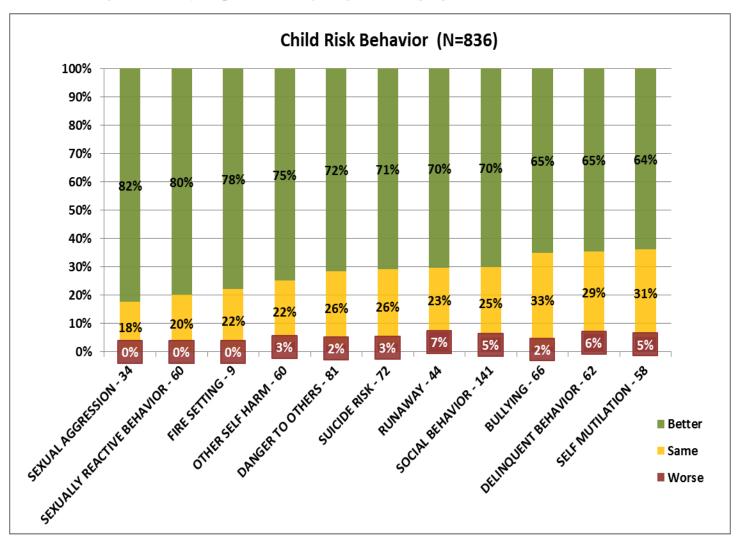
UM REPORTS: CANS



UM REPORTS: CANS OUTCOMES



UM REPORTS: CANS OUTCOMES



UM/UR CONSIDERATIONS FOR YOUR SPECIFIC LOCALITY

How do you take UR/UM and mold it to meet your specific locality needs?

- •Some of the things to consider are
 - •How are your IFSPs developed?
 - •By the case manager?
 - •By FAPT?
 - •By an MDT, FTM, or CST?
 - •How do you incorporate UR into those roles?
 - •Is UR a pre-authorization role? Is it a continuation of services model? Is it an internal review or is there an external review that incorporated?

THEN WHAT DO WE DO? Analyze Assess UM Assess **Family** Plan Care Strengths and Needs **UR** Adiust **Implement** Plan of plan if Change as needed Care Explore needed reasons Review **Family** Response to Plan **Decide** Policy and

planning

As with any cycle, you just keep pedaling.